# TAMA Twine Automation in packaging

**July 2020** 







Execution





## Problems and Goals – Packaging process



200-370

TamaTwine

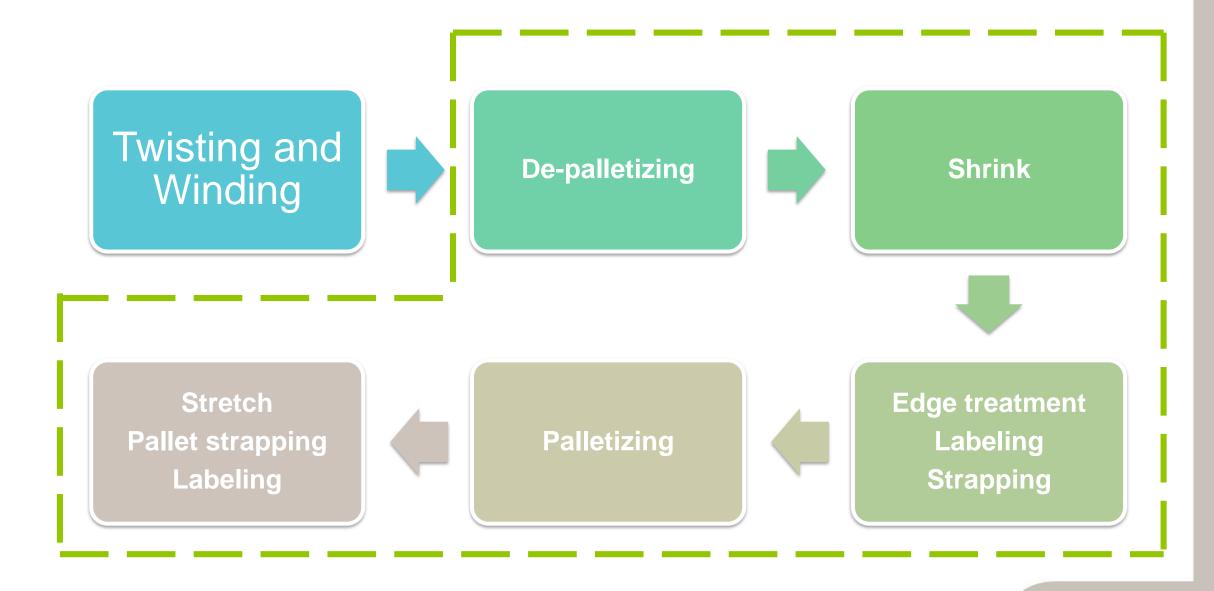
170-21

210-300

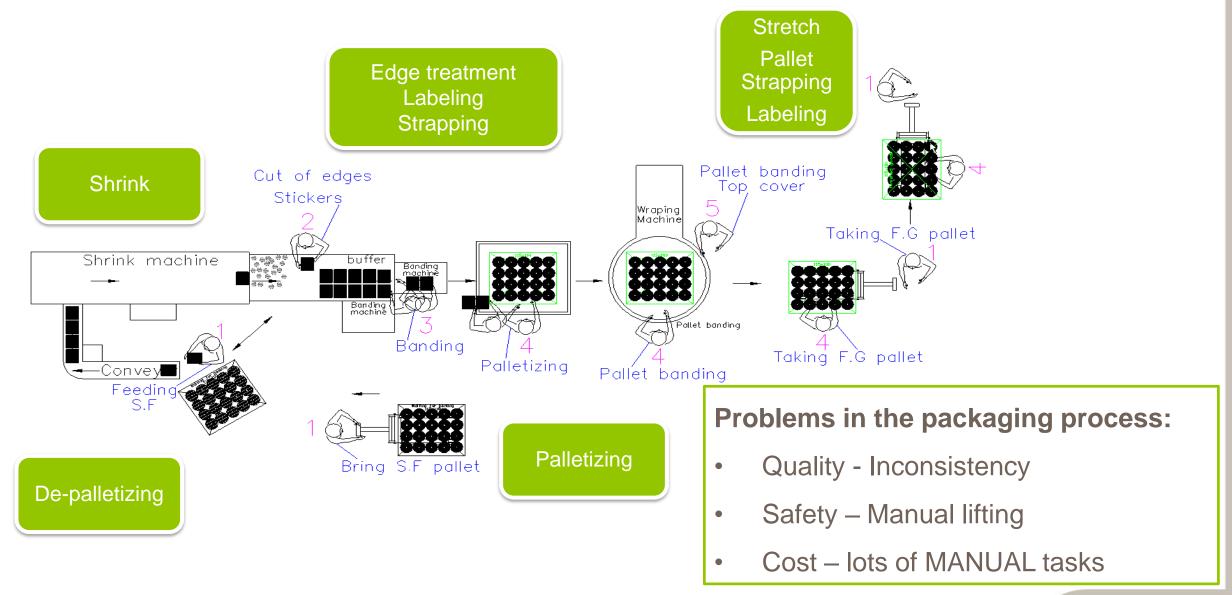


- Shrink sleeve
- Labels
- Twine ends
- Tracking label
- Strapping

### Problems and Goals – Packaging process



## Problems and Goals – Packaging process



## From Manua to Automation

How to solve a **problem** in **effective** process and system?

#### We decided to do it - Step by Step

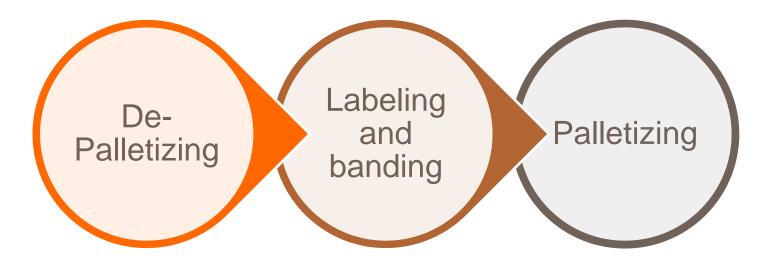


## Solution – Step by Step

- Implement technology step by step
- Implement the change step by step

	Process	Site	2019		2020			2021				2022							
			Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	
	De-Palletizing	MH																	
		THU																	
		STS																	
	Labeling & Banding	MH																	
		THU																	
		STS																	
	Palletizing	MH																	
		THU																	
		STS																	
		JE																	

#### Solution - Move to Automation in 3 Phases:



#### Why starting with De-Palletizing:

- "Simple" manual jobs
- Don't affect product design = from customer point of view

#### Main challenges for De-Palletizing process

- Big variety of products colors, sizes.
- Un-uniform palletizing

#### **Project scope and targets:**

- Safety Minimize manual lifting by operators
- Cost Reduce labor costs in packaging process by replacing human tasks in packaging department

#### **System Requirements:**

- Solution for multiple production sites
- Easy operating and fast set-ups
- Ability to work with any kind of twine product
- Quantity Cycle time 8-10 rolls a minute = **7.5 to 6** seconds a spool
- Quality No defects to spools

- 6 axis robotic arm
- Unique gripper
- Vision system

#### **Execution – De-Palletizer in MH**

Contract sign 2/4/19

CDR 28/5/19

FAT
3/11/2019
Installation
in MH
10/11/2019

Operational acceptance and working on site 2/12/19















PDR 21/05/19

Original handover date 1/9/19

**SAT A** 26/11/19

#### **Validation**

External

Internal

FAT SAT One month after hand-over over

	Test	Scope	Expected Result	Actual Result	# Defects	Comments				
	Test 2 - de-palletize 2 full 9.5 kg pallets									
	992328005 9.5 kg Blue 140 XUV spool	Feeding two pallets properly	No issues	V/X		Not good enough. A funnel is needed				
		Cycle time	8-10 spools / min	15 spools in 130 sec = 7 spools a minute						
		Reliability	99%	95%						
		Stablization of pallet during the process	No falling spools	V						
		check 10 spools for 24 hours for elongation [5 refference (without robot) and 5 regular (with robot)]		Will be checked						
		Removal of two pallets properly	Complete 2 pallets without stops	V/X		* Last floor scan didn't stop.  * one stop due to a spool brought back to the conveyor sensors.				

#### **Implementation**

- From day "0" ALL related in TAMA were involved in the process from production to management
- Full collaboration between Supplier, Tama Operations HQ, and Production (user)

#### **Technology**

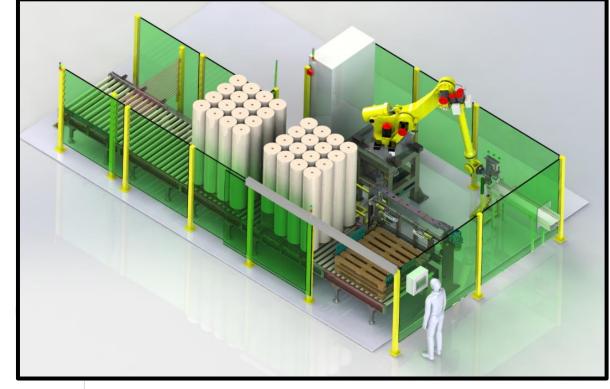
Fully implemented
Achieved the goals
Still a lot to improve!
On the way for scaling up

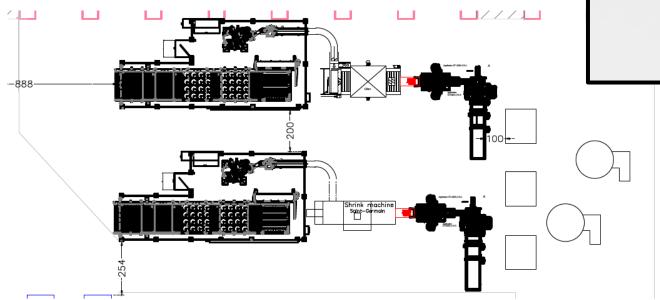
System – People and support

Train electrician and control employees

Operators knowledge

## Implementation – Scaling up





#### 5 Keys to success

- Define the problem
- Set a clear goals achievable but challenging
- Set a process that fits your company
- Systematic Thinking Technology, People, Changes and Suppliers.
- Communication Internally and Externally



